

Budget Monitoring Position – November 2016

Adult & Community Services

OVERALL NET POSITION	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Budget (£'000)	39,219	39,219	39,219	39,219	39,189	39,326	39,334	39,346	39,346	39,346	39,346	39,346
Forecast (£'000)	40,402	40,402	40,402	40,121	40,009	39,995	40,003	39,926	39,926	39,926	39,926	39,926
Variance (£'000)	1,183	1,183	1,183	902	820	669	669	580	580	580	580	580

Key Elements of Budget Variances:

STAFFING	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Budget (£'000)	12,247	12,247	12,247	12,247	12,218	12,239	12,247	12,247	12,247	12,247	12,247	12,247
Forecast (£'000)	12,383	12,383	12,383	12,328	12,349	12,289	12,231	12,126	12,126	12,126	12,126	12,126
Variance (£'000)	136	136	136	81	131	51	-16	-121	-121	-121	-121	-121

DELIVERY OF MTRP SAVINGS	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
MTRP Target (£'000)	1,712	1,712	1,712	1,712	1,712	1,712	1,712	1,712				
Forecast Savings (£'000)	1,712	1,654	1,774	1,771	1,781	2,005	1,966	1,966				
Variance (£'000)	0	58	-62	-59	-69	-293	-254	-254				
FIP Reconciliation period	APR	MAY	JUNE	JULY	AUG	SEP	OCT	NOV				

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AREA OF RISK	Budget £000	Forecast £000	Variance £000	Status	Comments
Community Care	27,629	28,609	980	R	Majority of overspend due to the following: £150k under delivery of Double Handling Saving, £190k reduction in SPG grant, £143k unachievable inflationary increase on income, £400k historic budget deficit, £70k increase in respite demand and £50k loss of respite income plus £70k increased respite demand (due to SW Act changes in respite charging cap), £90k circles contract set up with no budget, offset by £367k early achievement on a 17/18 reassessment saving
In House Residential Income (Older People)	-996	-832	164	R	There is a loss of income due to deaths, reassessments, refunds and OOA residents moving back to establishments in their original authorities. The Service Manager also requested that any anticipated income from future house sales is removed based on current residents.

SIGNIFICANT VARIANCES	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar
Community Care Packages			956	660	578	575	594	737				
External Residential & Non Resi income			328	521	524	445	349	243				
Internal Residential & Non Resi income			0	0	0	50	259	164				
Integrated Community Equipment			-84	-78	-89	-89	-89	-93				
Frailty						-25	-89	-46				
Adults Staffing Budgets			136	81	131	51	-16	-121				
Transport Savings (mainly Homecare)			-113	-105	-109	-108	-113	-135				
Supplies & Services			0	-113	-138	-134	-103	-81				
Other			-40	-64	-77	-96	-123	-87				
Variance (£'000)	0	0	1,183	902	820	669	669	580	0	0	0	0

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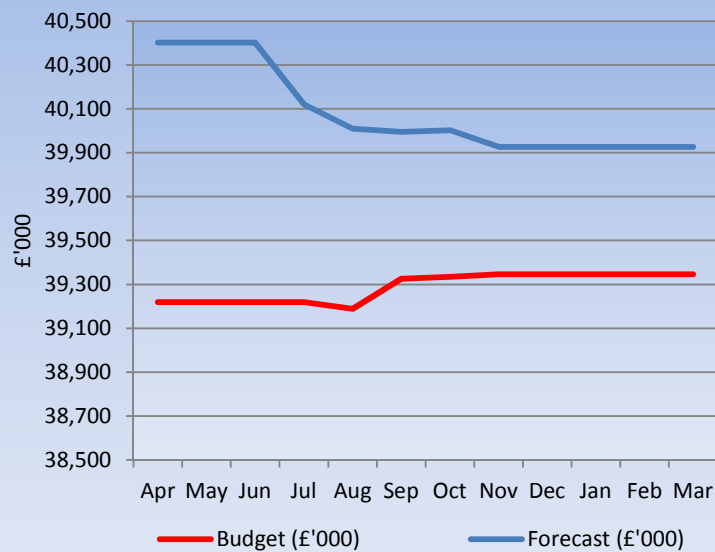
Adult & Community Services

Change since last month	Current & Emerging Risks / Opportunities <i>(Including non delivery of MTRP savings)</i>
	<p>The £980k overspend on community care budgets is a slight increase on last months forecast (£37k).</p> <p>The main reasons for the £980k overspend is as follows:</p> <ul style="list-style-type: none"> • £190k reduction in SPG funding allocation with no corresponding reduction to package cost • £90k contract set up with Circles, a day care re-provision which was not intended based on prior year savings • £143k unachievable income inflation added to 16/17 budget • £150k undeliverable Double Handling saving (full target of £300k) • £400k inherent pressure from prior years (pressure now added in 17-18 MTRP) • £120k loss of respite income due to fairer charging policy and increased demand for respite • Offset by early achievement of 17-18 LD savings
	<p>In House Residential Income - There is a loss of income due to deaths, reassessments, refunds and OOA residents moving back to establishments in their original authorities. The Service Manager also requested that any anticipated income from future house sales is removed based on current residents.</p>
	<p>Integrated Community Equipment Budget £93k u/spend – This is due to the NCC budget allocation being higher than the agreed pooled contribution. This budget can be re-allocated to areas of pressure.</p>
	<p>Staffing budgets £121k underspend – Significant decrease compared to last month despite large overspends occurring within the in-house residential homes cover budgets. The decrease compared to last month is mainly due to more staff time being identified against ICF funding.</p>
	<p>Transport savings currently being forecasted are as a result of lower car allowances being claimed for homecare staff however there is a planned restructure of extra-care and homecare staff that may need reconfiguring of budgets.</p>
	<p>Supplies – The forecasts against these budgets have been reduced significantly in light of the recent messages regarding reducing spend where possible.</p>

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2016/17 Forecast History



BMS Submission Data

% of cost centres submitted by budget holder deadline

%

79.71

Head of Service Commentary

Management actions to address position:

Key Budget Variances

- Review of income predictions to understand shortfall is underway and has led to a reduction in the anticipated income shortfall
- Supporting People contribution to care and support packages has been re-profiled. More detailed work has also been done on Learning Disability demand to develop an accommodation strategy.
- Managers in the care homes are reviewing rotas to reduce costs.
- Oversight of new packages is robust and the AMHP's deployed to address increase in Section 117.

Non Delivery of MTRP Savings

- The double handling project has been refocused and now has dedicated SW capacity to review cases linked to behavioural problems. The project has increased in pace and has led to an improved position.
- The Transport policy is ready to be signed off and discussions are taking place with procurement to explore reducing the costs of transport provision.

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Head of Service Commentary

Head of Service comments/ summary:

The level of income from the in-house residential beds is less than projected and is creating a budget pressure. The profile of residents is difficult to predict and there has been a turnover of residents which has reduced the number of people who are self funding and have properties to sell.

We continue to proactively work with OPMH wards to reduce the number of people being placed on Mental Health Section 117. The strict oversight of placements by service managers continues and we are contesting CHC decisions where appropriate. The number of people moving directly from hospital into residential care is a concern and it is anticipated that the In-reach pilot will reduce the number of inappropriate referrals and ensure that Social Work involvement starts at an earlier point in the discharge pathway.

Strategic Director Commentary

Strategic Director comments:

There has been another reduction in the projected overspend by £89k. This pattern has been repeated for several months . Whilst community care spending has slightly increased (£30k), Adult staffing budgets have projected an increased underspend. The loss in income is a concern.

We are planning to conduct an intensive review of outstanding long term cases before March 31st and this may help improve the financial projections.

It is encouraging to see that around 80% of budget cost centres were reviewed by managers before the deadline.